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27 October 2026

Lagos, Nigeria

DANGOTE CEMENT PLC – OUTCOME OF BOARD MEETING

This is to inform Nigerian Exchange Limited ("NGX") and all other stakeholders that the Board of Directors of Dangote Cement Plc ("DCP or the Company"), at its meeting held on 27 October 2026, among other matters, considered and approved the Interim Financial Statements for the quarter ended 30 September 2026.

The approved 2026 Q3 Interim Financial Statements will be released to the public on or before 30 October 2026, in line with the rules of NGX.

The Closed Period, which commenced on 1st October 2026, will remain in effect until twenty-four (24) hours after the submission of the 2026 Q3 Interim Financial Statements to the public.

Thank you.

Edward Imoedemhe
Company Secretary

Directors: Mr. Emmanuel Ikazoboh (Chairman); Mr Arvind Pathak, GMD *(Indian)*; Mr. Olakunle Alake; Mr. Abdu Dantata; Mr. Devakumar V. G. Edwin *(Indian)*; Mr. Ernest Ebi, *MFR*; Mr. Douraid Zaghouani *(French)*; Mr. Viswanathan Shankar *(Singaporean)*; Ms. Cherie Blair, CBE KC *(British)*; Ms. Berlinah Moroole *(South African)*; Ms. Halima Aliko Dangote; Mr. Alvaro Poncioni Merian *(French)*; Ms Mariya Aliko Dangote

DANGOTE VISION 2030 $100B
ACCELERATING AFRICA'S INDUSTRIALISATION